



2025 ANNUAL REPORT

YAVAPAI-APACHE NATION

Gah'nahvah: To Tell (Yavapai) | Ya Ti: To Talk (Apache)

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INTRODUCTION



The Yavapai-Apache Nation is pleased to present the 2025 Annual Report. This document serves as an official record of our collective progress, fiscal stewardship, and strategic vision across our five communities: Camp Verde, Middle Verde, Clarkdale, Rimrock, and Tunlii. Guided by a commitment to operational excellence and administrative transparency, this report provides our citizens, partners, and stakeholders with a clear look at how we are leveraging our resources to protect our sovereignty and build a sustainable future.





Mham jik'gah,

It is an honor to serve the Yavapai-Apache Nation and to work alongside our Tribal Council, staff, and community members in advancing the priorities of our people.

Over the past year, we have made meaningful progress in strengthening our Nation. We have invested in critical infrastructure, expanded housing opportunities, and continued to support our youth, families, and cultural programs.

These efforts reflect our shared commitment to building a stronger, more self-sufficient future while staying grounded in who we are as Yavapai and Apache people.

MESSAGE FROM THE CHAIRMAN

My approach to leadership is guided by the values of service, responsibility, and accountability. I remain committed to transparency in how we govern and serve our community. Our people deserve to know where we are going, how decisions are made, and how we are working every day to improve quality of life across the Nation.

This year marked a transition in leadership, and I am honored to step into this role and serve the Yavapai-Apache Nation. Alongside newly elected members of the Tribal Council, we are moving forward together with a shared vision and strong alignment in our priorities. Across leadership, we are focused on strengthening our Nation, supporting our communities, and continuing the work already underway as we move forward.

We have also continued to build strong relationships with our state and federal partners. These partnerships help ensure that the voice of the Yavapai-Apache Nation is heard and respected

as we advance priorities in housing, infrastructure, economic development, and sovereignty.

While we are proud of the progress made, we know there is still work ahead. Our commitment remains clear. We will continue to serve our people, support our families, and create opportunities for future generations.

I want to thank our Tribal Council, staff, and community members for their continued dedication and support. It is through our collective efforts that we continue to move forward together as one Nation.

Respectfully,

Buddy Rocha, Jr.

Buddy Rocha, Jr.

Chairman, Yavapai-Apache Nation

MESSAGE FROM THE TRIBAL COUNCIL

As the legislative body of the Yavapai-Apache Nation, the Tribal Council is honored to serve our five tribal communities: Camp Verde, Middle Verde, Clarkdale, Rimrock, and Tunlii. Our work is rooted in the responsibility to protect our sovereignty while ensuring that the needs of every family, from our youngest children to our most cherished elders, are met with integrity and purpose.

This past year has been defined by a renewed spirit of collaboration. Alongside the Executive Office, the Tribal Council has remained steadfast in our commitment to strategic and sustainable growth. We are focused on the long-term health of our Nation, which means making the hard decisions today that will secure our lands, our water, and our financial independence for tomorrow.

From the passage of critical infrastructure policies to the expansion of our health and cultural programs, every resolution we sign is a step toward a more self-sufficient future. We believe in a government that is not only effective but also accountable to the people it serves. As we move forward together, our priority remains clear: to honor the legacy of those who came before us by building a Nation that is strong, united, and thriving.

We thank you for the trust you place in us.

Yavapai-Apache Tribal Council





01

FINANCIAL STEWARDSHIP

**MOVING FORWARD TOGETHER TOWARD
A FUTURE OF SELF-SUFFICIENCY AND STRENGTH**

OPERATIONAL ALIGNMENT & DEBT REDUCTION

The final quarter of 2025 marked a period of deep evaluation and strategic transition for the Nation's finances. Upon taking office, the new administration immediately prioritized a rigorous review of our fiscal standing, focusing efforts on reducing outstanding debt and shoring up our existing accounts.

Rather than rushing into new expenditures, this period was defined by fiscal discipline, assessing where we stand, securing our current assets, and stabilizing the government's balance sheet. This deliberate focus on debt management and internal alignment ensures the Nation enters the coming cycle on firm financial footing, ready to launch structured, sustainable future growth.



\$51,145,086

PERMANENT FUND | DECEMBER 2025

\$19,975,540

TOTAL GOVERNMENT **REVENUES**

\$21,945,683

TOTAL GOVERNMENT **EXPENDITURES**

(\$1,970,143)

NET OPERATING POSITION

AUDITED TRIBAL GOVERNMENT REVENUES

FISCAL YEAR ENDING DECEMBER 31, 2025

REVENUE SOURCE	AUDITED YEAR-END ACTUALS
GAMING	\$13,366,259
TAX	\$2,030,014
ENTERPRISES	\$1,600,000
OTHER INCOME	\$1,360,907
INDIRECT REIMBURSEMENT	\$839,245
INTEREST	\$456,252
AGRICULTURE	\$322,862
TOTAL REVENUE	\$19,975,540

AUDITED TRIBAL GOVERNMENT EXPENDITURES

FISCAL YEAR ENDING DECEMBER 31, 2025

TYPE OF EXPENDITURES	AUDITED YEAR-END ACTUALS
PAYROLL RELATED	\$11,097,108
PROFESSIONAL SERVICES	\$2,822,018
BUILDING & UTILITIES	\$2,657,062
TRIBAL GENERAL WELFARE	\$2,472,527
ADMINISTRATIVE	\$2,256,328
HOUSING EXPENSES	\$640,640
TOTAL EXPENSES	\$21,945,683



02

FOUNDATIONS & INFRASTRUCTURE

**MOVING FORWARD TOGETHER TOWARD
A FUTURE OF SELF-SUFFICIENCY AND STRENGTH**

INFRASTRUCTURE & REGIONAL WATER STRATEGY

SECURING OUR COMMUNITIES AND RESOURCES

Infrastructure is the foundation upon which tribal sovereignty is built. In 2025, the Nation prioritized long-term regional stability through critical utility development and resource protection. Central to this effort is the Middle Verde Water Reclamation Facility, representing a major structural investment.

This facility is the result of forward-thinking planning and strategy for future growth. By expanding our utility capacity, we are directly enabling the future development of sustainable tribal housing, economic development, securing our local water resources, and ensuring our community remains resilient for generations to come.



NATIONAL RECOGNITION: 2025 PILLAR OF THE YEAR

AWARDED BY TRAVOIS TO THE YAVAPAI-APACHE
NATION HOUSING MAINTENANCE DEPARTMENT

Accepted by Maintenance Superintendent DuShane Loring, this national award recognizes outstanding leadership, resource maximization, and dedication to strengthening tribal communities through elite housing infrastructure care.

Providing safe, high-quality housing is a direct expression of tribal sovereignty. Throughout 2025, the Nation maintained powerful momentum in residential expansion. This national recognition highlights the operational standard driving our housing initiatives, ensuring that every new build is backed by award-winning maintenance and a long-term commitment to our families.





MODERNIZING OUR CODES

NEW LAND USE & ZONING CODE COMPLETED

The Nation successfully completed a comprehensive update to the Land Use and Zoning Code. This foundational framework provides clear, structured guidelines for future tribal development, protects our sovereign lands, and ensures smart, sustainable growth across all five communities.



INVESTING IN YOUTH & RECREATION

HERITAGE PARK FIELD GRAND REOPENING

Physical infrastructure includes community spaces. The complete grand reopening of the Heritage Park Field restored a premier recreational asset for our youth, families, and community events, promoting health and wellness on tribal lands.



PRESERVING ACCESS & HERITAGE

BILLY SMITH TRAIL REVITALIZATION

The revitalization of the Billy Smith Trail restored vital community access and preserved a key natural asset. This project ensures our membership can safely navigate and enjoy our tribal lands, blending infrastructure maintenance with community heritage.



03

CULTURE & HERITAGE

**MOVING FORWARD TOGETHER TOWARD
A FUTURE OF SELF-SUFFICIENCY AND STRENGTH**

125 YEARS OF RESILIENCE (EXODUS DAY)

HONORING THE RETURN TO THE VERDE VALLEY

Our history is a testament to profound resilience. This year, the Nation honors a monumental milestone: the 125th Anniversary of our return to the Verde Valley following the forced removal to San Carlos.

Exodus Day is not simply a historical event; it is the living foundation of our sovereign existence. By gathering as a community to honor the ancestors who walked back to our ancestral homelands, we reaffirm our unbroken connection to this land. This 125-year milestone serves as a powerful reminder that our current growth, economic success, and community stability are the direct fruits of their endurance and survival.





04

COMMUNITY VITALITY

**MOVING FORWARD TOGETHER TOWARD
A FUTURE OF SELF-SUFFICIENCY AND STRENGTH**

EDUCATION & THE NEXT GENERATION

24

**GRADUATING
SENIORS**

CELEBRATING OUR STUDENTS & FUTURE LEADERS

A sovereign Nation is an educated Nation, and our youth are the absolute heart of our future. This past year, our entire community shared in the joy and pride of celebrating 24 graduating high school seniors.

Supporting our students is one of the most rewarding investments we make as a Nation. By providing encouraging tutoring programs, direct educational funding, and graduation support, we are walking alongside our youth as they achieve their dreams. These 24 graduates represent our growing strength, and we cannot wait to see how they will lead and inspire our Nation in the years to come.



HOLISTIC WELLNESS & HEALTHCARE SERVICES

CARING FOR THE HEALTH OF OUR FAMILIES

True health is a beautiful balance of the mind, body, and spirit. Throughout 2025, the Nation focused on strengthening our clinic services and expanding our community outreach so that every single member feels cared for and supported.

Guided by the dedicated hands of our Community Health Representatives (CHRs), our healthcare family brings direct, comforting care right to the doorsteps of our elders and neighbors. This holistic approach ensures that as our community grows, our healthcare system remains a safe, welcoming place of healing and wellness for all generations.

HEALTH AS SOVEREIGNTY: THE RED CLOVER

CONNECTING TRADITIONAL WISDOM WITH MODERN WELL-BEING

The annual Red Clover harvest is a beautiful reflection of who we are, serving as a living bridge between our rich cultural heritage and modern health.

By coming together to practice and share traditional harvesting methods, we preserve precious ecological knowledge passed down by our ancestors. This special harvest reminds us that our well-being is deeply connected to the land. Bringing traditional remedies into our daily lives honors our history while giving our community a unique, culturally grounded path to strength and vitality.



05

ECONOMIC ENGINE & OUTLOOK

**MOVING FORWARD TOGETHER TOWARD
A FUTURE OF SELF-SUFFICIENCY AND STRENGTH**

OUR WORKFORCE & ENTERPRISE FAMILY

CELEBRATING THE DEDICATED PERSONNEL SUPPORTING OUR NATION

The success and daily progress of our Nation are written by the hardworking hands of our workforce. With 674 dedicated employees across our government services and enterprises, our team works hard every day to create a thriving community.

We are especially proud that this footprint includes 247 Yavapai-Apache Nation tribal members and 69 members from other tribes. These numbers show that our operations do more than generate revenue, they directly provide meaningful career opportunities and secure a bright, self-sufficient future for our people.



OUR WORKFORCE & ENTERPRISE FAMILY

CONTINUED

ENTERPRISE / OPERATIONAL SECTOR	YAN TRIBAL MEMBER EMPLOYEES	TOTAL EMPLOYEES
YAVAPAI-APACHE NATION (GOVERNMENT)	141	218
CLIFF CASTLE CASINO HOTEL	83	409
SAND & ROCK	12	24
WHITEHILL CHEVRON	5	10
CONOCO MARKET PLACE	6	9
DISTANT DRUMS RV PARK	0	4
TOTAL ACTIVE WORKFORCE	247	674

2026 STRATEGIC FOCUS: **GROUNDING** IN REALITY

THOUGHTFUL **CARE** & BRIGHT **HORIZONS**

As we look ahead together into 2026, our heart remains focused on the careful, loving stewardship of the Yavapai-Apache Nation's resources, land, and finances. We believe in setting realistic, achievable goals that bring real benefits to our daily lives.

Our clear priorities for the coming year center on completing our current housing projects, making the most of our updated utility systems, and protecting our financial reserves. By focusing on these practical milestones, the Council ensures our Nation continues to grow steadily and sustainably, keeping our communities safe and comfortable without stretching our resources too thin.

OPERATIONAL **EXCELLENCE** & **CONTINUITY**

OUR LASTING **COMMITMENT** TO YOU

The beautiful journey ahead requires a steady, ongoing commitment to operational excellence. For us, this simply means continuously polishing our internal processes, being excellent stewards of our finances, and always improving the ways we serve our General Membership.

By building strong, transparent systems within our tribal government, we make sure that our vital programs remain safe, stable, and strong through every changing season. This careful daily dedication honors our sovereignty, protects our shared home, and guarantees that the Yavapai-Apache Nation will remain a resilient, unified, and proud community for generations to come.



WITH **GRATITUDE** FOR OUR PAST, **DEDICATION**
TO OUR PRESENT, AND **HOPE** FOR OUR FUTURE

Yavapai-Apache Nation

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